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EIGHTY-NINTH ANNUAL REPORT  
OF  
THE TRUSTEES  
OF  
THE BOSTON CITY HOSPITAL  
INCLUDING THE  
REPORT OF THE SUPERINTENDENT  
ON THE  
HOSPITAL PROPER  
THE SOUTH DEPARTMENT FOR INFECTIOUS DISEASES  
THE EAST BOSTON RELIEF STATION  
ALSO  
THE SANATORIUM DIVISION  
FOR THE EIGHTY-NINTH YEAR  
JANUARY 1, 1952, TO DECEMBER 31, 1952, INCLUSIVE



CITY OF BOSTON  
PRINTING DEPARTMENT

1953

6359.17

Boston City Hospital  
October 9, 1953



ANNUAL REPORT  
OF THE  
HOSPITAL DEPARTMENT  
FOR THE  
YEAR ENDING DECEMBER 31, 1952.

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REPORT OF THE TRUSTEES.

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BOSTON, January 2, 1953.

HON. JOHN B. HYNES,  
*Mayor of the City of Boston.*

SIR:

In compliance with the ordinances, the Trustees of the Boston City Hospital present the following report of its condition for the year ending December 31, 1952.

This is the eighty-ninth annual report of the Hospital Department, which consists of the Main Hospital, the South Department for contagious diseases, the Sanatorium Division, and the East Boston Relief Station. The Haymarket Square Relief Station has been in the custody of the Public Buildings Department since May, 1938. The West Department was transferred to the Public Works Department February, 1939.

The Board of Trustees was organized June 6, 1952, by election of Richard J. Condon as President, and Dr. Thomas J. Giblin as Secretary.

In May, Mr. Henry E. Foley was appointed to the Board of Trustees for term ending April 30, 1957.

### EXPENDITURES.

The total expenditures for all departments of the Hospital, excepting the Sanatorium Division, during the fiscal year were \$10,845,636.28. Of the total operating expenses, \$9,267,687.36 was expended on the hospital proper and its subdivisions; \$728,007.60 on account of the Out-Patient Department; \$735,465.24 on account of the South Department; and \$114,476.08 on account of the East Boston Relief Station.

Of the amount spent on the Pathological Laboratory, \$216,414.80, \$192,609.17 is included in the hospital proper expenditures, \$15,149.04 in the Out-Patient Department, and \$8,656.59 in the South Department expenditures. The entire amount spent on the Thorndike Memorial Laboratory, \$159,369.93, is included in the hospital proper expenditures. Of the \$428,220.51, total amount spent on the X-Ray and Photographic Department, \$231,239.08 is charged to the hospital proper; \$192,699.23 to the Out-Patient Department and \$4,282.20 on account of the South Department. Of the total amount spent on the Department of Physical Therapeutics, \$37,236.27, \$14,894.51 is charged to the hospital proper and \$22,341.76 to the Out-Patient Department. Of the amount spent on the Department of Immunology, \$7,638.28, \$76.38 is charged to the hospital proper, and \$7,561.90 to the Out-Patient Department. Of the amount spent on the Biochemical Laboratories, \$232,066.33, \$201,897.71 is charged to the hospital proper, \$27,847.96 to the Out-Patient Department and \$2,320.66 to the South Department. Of the amount spent on the Department of Surgical Research, \$19,650.89, \$9,825.44 is charged to the hospital proper and \$9,825.45 to the Out-Patient Department. Of the amount spent on the Department of Dentistry, Oral Surgery Service, \$25,441.18, \$1,017.65 is charged to the hospital proper, \$24,169.12 to the Out-Patient Department and \$254.41 to the South Department. The entire amount spent on the Department of Inhalational Therapy, \$3,049.14, is included in the hospital proper expenditures. Of the amount spent on the Department of Social Work, \$150,714.80, \$102,486.06 is charged

to the hospital proper, \$46,721.59 to the Out-Patient Department and \$1,507.15 to the South Department. Of the amount spent in ascertaining the settlement of patients, \$11,344.96, \$10,891.16 was spent on the hospital proper and \$453.80 on the South Department.

In TABLE No. 2 the expenditures of the hospital proper and the South Department are combined under the title "Main Hospital."

#### PAYING PATIENTS.

During the past year there has been collected for the care and treatment of patients of all classes, excepting those at the Sanatorium Division, the sum of \$2,241,385.23.

# THE BOSTON CITY HOSPITAL—EXCLUSIVE OF SANATORIUM DIVISION.

The following is a tabular statement of the income from paying patients during the year 1952:

	MAIN HOSPITAL,		South Department, House.	All Departments.	Total.
	House.	Out-Patient Department.			
From Overseers of Public Welfare:					
From the state	\$130,760 05		\$1,135 00	\$131,895 05	
From cities and towns	83,495 77		1,078 00	84,573 77	\$216,468 82
From paying patients:					
In private rooms	33,292 54				33,292 54
In wards	178,688 23		27,021 16		205,709 39
Protamine		\$2,348 28			2,348 28
Physiotherapy		2,319 90			2,319 90
Insulin		143 13			143 13
Electrocardiograph		87 00			87 00
Electroencephalograph	60 00				60 00
Blood transfusions	5 00				5 00
Record fees				\$7,018 06	7,018 06
Ambulances				59 00	59 00
Penicillin		1,625 10			1,625 10
X-ray examination and treatment	58 00	5,275 75			5,333 75
Social disease clinic	2,028 00	34,405 31			36,433 31
Motor vehicle accidents	52,658 97	845 00			53,503 97
Industrial accidents	135,609 40	3,261 00			138,870 40
Group insurance	548,811 58	13,586 00	11,705 72		574,103 30
Miscellaneous accidents	13,316 75	5,946 25			19,263 00
Nurses' board	7,423 25				7,423 25
Old Age Assistance	580,636 30				580,636 30
Aid to Dependent Children	104,251 30				104,251 30
Division of Child Guardianship	1,146 40		276 00		1,422 40
Veterans' Services	211,624 73		20,693 30		232,318 03
Disability Assistance	614 00				614 00
Totals	\$2,084,480 27	\$69,842 72	\$61,909 18	\$7,077 06	\$2,223,309 23
Collected by City Collector for contagious cases:					
From the state	5,861 00		4,547 00		10,408 00
From cities and towns	1,482 00		6,186 00		7,668 00
Totals	\$2,091,823 27	\$69,842 72	\$72,642 18	\$7,077 06	\$2,241,385 23



## CONTRACTS.

The contract of Rich Brothers Construction Company, Inc., dated October 28, 1949, for explosion-proofing, air-conditioning, and acoustical work in the Dowling Building, has not as yet been completed and no payments were made during 1952.

On the contract of James H. Ritchie & Associates for architectural services rendered in connection with the above contract, no payments were made during 1952.

On the contract of J. M. Cunningham for installation of approved business methods, dated July 17, 1950, the sum of \$15,231 was paid on account to the contractor.

The contract of Rich Brothers Construction Company, Inc., dated October 3, 1950, for erection of transformer vault, was completed and accepted, and final payment in the sum of \$4,548.52 was made to the contractor.

For architectural services rendered in connection with the above contract, final payment in the sum of \$311.07 was made to James H. Ritchie & Associates.

The contract of Crotty Brothers, Inc., dated July 12, 1951, for investigation and survey of the entire food service program, was completed and accepted, and final payment in the sum of \$12,000 was made to the contractor.

The contract of Otis Elevator Company, dated May 15, 1951, for alterations and repairs to Otis elevators and dumb-waiters, was completed and accepted, and final payment in the sum of \$11,614.50 was made to the contractor.

The contract of Westinghouse Electric Corporation, dated May 15, 1951, for alterations and repairs to electric elevators in the Pathological and Thorndike Buildings, was completed and accepted, and final payment in the sum of \$18,211 was made to the contractor.

For architectural services rendered in connection with the above contracts, final payment in the sum of \$1,255.30 was made to James H. Ritchie & Associates.

The contract of Bay State York Company for alterations, additions and repairs to walk-in-type refrigerators, dated June 20, 1951, was completed and accepted, and final payment in the sum of \$29,696.70 was made to the contractor.

For architectural services rendered in connection with the above contract, final payment in the sum of \$869.73 was made to James H. Ritchie & Associates.

The contract of Otis Elevator Company for maintenance of Otis elevators and dumb-waiters, dated July 5, 1951, has been completed and accepted, and final payment in the sum of \$6,769.35 has been made to the contractor.

The contract of Westinghouse Elevator Corporation for maintenance of A B See elevators, dated July 12, 1951, has been completed and accepted, and final payment in the sum of \$702 has been made to the contractor.

The contract of Metalcraft Screen Company for new screens, repairs to screens and grilles, dated August 1, 1951, has been completed and accepted, and final payment in the sum of \$53,004.50 has been made to the contractor.

For architectural services rendered in connection with the above contract, final payment in the sum of \$5,399.17 was made to the contractor.

The contract of Remington Rand, Inc., for microfilming prepared medical records, dated August 15, 1951, has been completed and accepted, and final payment in the sum of \$1,701 was made to the contractor.

The contract of Atlas Sanitary Wall Cleaning Company for cleaning painted surfaces in the Medical, Surgical, and Pediatric Buildings, dated August 17, 1951, has been completed and accepted, and final payment in the sum of \$2,064.73 was made to the contractor.

The contract of Crown Shade & Screen Company for furnishing and installing new window shades in the Dowling Building, dated September 19, 1951, has been completed and accepted, and final payment in the sum of \$1,695 was made to the contractor.

The contract of John J. Hourihan for roofing work, East Pavilion, South Department, dated September 26, 1951, has been completed and accepted, and final payment in the sum of \$214.70 has been made to the contractor.

The contract of Burgess & Blacher Company for installation of lint trap and duct lines in main laundry, dated October 4, 1951, has been completed and accepted, and final payment in the sum of \$4,942 was made to the contractor.

The contract of R. Van Putten & Sons for plastering and painting Wards F and G, dated October 10, 1951, has been completed and accepted, and final payment in the sum of \$213.50 has been made to the contractor.

The contract of H. Piken & Co. for plastering and painting, Administration Building, dated October 22, 1951, has been completed and accepted, and final payment in the sum of \$3,000 has been made to the contractor.

The contract of Nicholas Bello for plastering, painting, and miscellaneous work in the Medical Building, dated October 31, 1951, has been completed and accepted, and final payment in the sum of \$13,684 has been made to the contractor.

The contract of John W. Egan Company for washing, plastering, painting, and sealing crack in basement connecting corridor throughout medical and surgical sides of buildings, dated November 13, 1951, has been completed and accepted, and final payment in the sum of \$3,547.50 was made to the contractor.

The contract of Joseph G. Gazzola, Inc., for painting, plastering, and wall tile, Gynecological and Maternity Building, dated November 15, 1951, has been completed and accepted, and final payment in the sum of \$10,695 has been made to the contractor.

The contract of R & M Wood Products for furnishing and installing counters, cabinets, sink, etc., in Medical 1 Laboratory, dated December 5, 1951, has been completed and accepted, and final payment in the sum of \$1,390 was made to the contractor.

For architectural services rendered in connection with alterations and additions to Pediatric Building, Premature Baby Unit, John M. Gray was paid the sum of \$8,750 on account; this contract having been awarded December 14, 1951.

The contract of Salvatore Santosuosso for painting, plastering, and miscellaneous work, Vose House "C," was completed and accepted, and final payment in the sum of \$3,546 was made to the contractor.

The contract of Salvatore Santosuosso for plastering, painting, etc., Vose House "A," dated December 28, 1951, was completed and accepted, and final payment in the sum of \$1,705 was made to the contractor.

The contract of General Flooring Company for furnishing and installing linoleum in bed area, Ward F, dated December 31, 1951, was completed and accepted, and final payment in the sum of \$92.09 made to the contractor.

The contract of James H. Ritchie & Associates, in the sum of \$3,360, for making a survey and written



report on all roofs in the main hospital group, including the South Department, dated March 18, 1952, was completed and accepted, and final payment made to the contractor.

The contract of Otis Elevator Company, in the sum of \$20,460, for maintenance of Otis elevators and dumb-waiters, dated April 11, 1952, has not as yet been completed. The sum of \$15,345 has been paid on account to the contractor.

The contract of Portland Elevator Company, in the amount of \$2,040, for maintenance of Portland elevators, dated April 16, 1952, has not as yet been completed. The sum of \$1,529 was paid on account to the contractor.

The contract of Westinghouse Electric Corporation, in the amount of \$2,808, for maintenance of A B See elevators, dated April 30, 1952, has not as yet been completed. The sum of \$2,106 was paid on account to the contractor.

The contract of Jarvis Engineering Company, in the amount of \$1,239.57, for rebuilding incinerator in Pathological Building, dated May 29, 1952, has been completed and accepted and final payment made to the contractor.

On the contract of James H. Ritchie & Associates for architectural services rendered in connection with repairs to roofs and roofing, dated June 26, 1952, the sum of \$7,000 was paid on account to the contractor.

The contract of Roxbury Mattress Corporation, in the estimated sum of \$4,617.50, for remaking mattresses, pillows, chair cushions, etc., dated August 18, 1952, has not as yet been completed. The sum of \$1,721.37 has been paid on account to the contractor. This contract carries an option whereby the city may increase same by 25 per cent, making total estimated sum of \$5,771.88.

The contract of Remington Rand, Inc., in the sum of \$1,416.10, for expansion, correction of errors, etc., soundex file in the Out-Patient Department, dated August 19, 1952, has not as yet been completed, and no payments have been made to the contractor.

The contract of Remington Rand, Inc., in the sum of \$2,007.18, for microfilming prepared medical records, dated August 25, 1952, has not as yet been completed and no payments have been made to the contractor.

The contract of Crotty Brothers, Inc., in the sum of \$40,000, for installation of certain major features of the recommended and described complete food service man-

agement, dated September 11, 1952, has not as yet been completed. The sum of \$9,999.99 has been paid on account.

The contract of General Painting Company, in the sum of \$1,522, for painting and miscellaneous work on exterior of East Boston Relief Station, dated September 11, 1952, was completed and accepted, and final payment made to the contractor.

The contract of Domenick Puleo, in the amount of \$1,205.75, for removal of old refrigerators in Dowling 1, 2, 4, and 5, dated September 16, 1952, was completed and accepted, and final payment made to the contractor.

The contract of Atlas Sanitary Wall Cleaning Company, in the amount of \$3,679, for cleaning painted surfaces of Surgical Building and cafeteria, dated September 23, 1952, was completed and accepted, and the sum of \$3,311.10 paid on account to the contractor.

The contract of Bay State York Company, in the sum of \$4,095, for furnishing and installing air-conditioning units in Conference Room of Pathological Building; fourth floor laboratory, Rooms 401 and 411A in Thorndike Building; Neurosurgical Operating Room, and Electrocardiograph Room in Peabody Building, dated September 26, 1952 has not as yet been completed, and no payments have been made to the contractor.

The contract of Atlas Sanitary Wall Cleaning Company, in the sum of \$1,137, for cleaning painted surfaces, walls, ceilings, etc., East Boston Relief Station, dated September 30, 1952, has been completed and accepted, and final payment made to the contractor.

The contract of Burgess & Blacher Company, in the sum of \$45,900, for alterations and renewals to roofs and roofing various buildings, dated October 7, 1952, has not as yet been completed, and no payments have been made.

The contract of M. Solimando, in the sum of \$9,620, for relocating existing sewerage pumps in Dowling Building, ventilating crawl space, etc., dated October 21, 1952, has not as yet been completed, and no payments have been made to the contractor.

The contract of General Painting Company, in the amount of \$10,000, for plastering, painting, and miscellaneous work in Surgical Building, dated October 23, 1952, has not as yet been completed. The sum of \$4,050 has been paid on account to the contractor.

The contract of the Hodge Boiler Works, in the amount of \$3,671, for furnishing and installing a new boiler at East Boston Relief Station, dated October 28, 1952, has been completed and accepted, and the sum of \$3,303.90 has been paid on account to the contractor.

The contract of Excel Metal Cabinet Company, Inc., in the sum of \$2,655, for furnishing and installing metal cabinets, counters, and sink tops, Fenwal Laboratory, dated November 7, 1952, has not as yet been completed, and no payments have been made to the contractor.

The contract of R & M Wood Products, in the sum of \$2,586.95, for furnishing and installing five laboratory working bench tops in Surgical 4 and 6, Dowling 1 North, 3 North, and 4 North, dated November 13, 1952, has been completed and accepted, and the sum of \$2,328.25 paid on account to the contractor.

The contract of J. G. Waxman Company, Inc., in the amount of \$2,239, for furnishing and installing metal cubicles on Ward B, dated November 13, 1952, has been completed and accepted, and the sum of \$2,015.10 paid on account to the contractor.

The contract of General Painting Company, in the amount of \$3,142, for painting, plastering, and miscellaneous work on interior of East Boston Relief Station, dated November 17, 1952, has been completed and accepted, and the sum of \$2,827.80 paid on account to the contractor.

The contract of Parkman Construction Company, in the sum of \$62,170, for alterations to basement of Maternity Building to provide for Central Work Room, dated December 11, 1952, has not as yet been completed, and no payments have been made to the contractor.

For architectural services rendered in connection with the above contract, the sum of \$4,095 was paid on account to James H. Ritchie & Associates; this contract having been awarded September 11, 1952, in the amount of \$6,217.

The contract of M. Solimando, in the amount of \$29,476, for alterations and repairs to Dowling Building tunnel, overhanging door in Receiving Room and installation of new elevator doors at various locations, dated December 11, 1952, has not as yet been completed, and no payments have been made to the contractor.

For architectural services rendered in connection with the above contract, the final payment of \$2,947.60

was made to James H. Ritchie & Associates; this contract having been awarded September 11, 1952.

The contract of W. E. Smith Company, Inc., in the sum of \$1,390, for repairing north chimney, dated December 31, 1952, has not as yet been completed, and no payments have been made to the contractor.

A. SHUMAN MEMORIAL FUND FOR CARE OF  
MEN PATIENTS AT THE BOSTON CITY HOSPITAL.

To the \$100,000 bequeathed by the late Abraham Shuman, \$66,175.33 has been added to January 1, 1953, making the total amount available on that date \$166,175.33. During the year 1952 there was expended from this fund the sum of \$2,702.39 for care of convalescent men patients at various nursing homes.

CHARLES H. TYLER FUND.

The \$1,000,000 bequest of the late Charles H. Tyler is being received in bonds and cash. Up to January 1, 1953, \$1,541,870.38 has been delivered to the City Treasurer. This fund will be used for the erection and maintenance of a surgical research building to be named in honor of the late Dr. George C. Sears.

Respectfully submitted,

RICHARD J. CONDON, *President*,  
THOMAS J. GIBLIN, D.M.D., *Secretary*,  
HARRY B. BRAUDE,  
STUART C. RAND,  
HENRY E. FOLEY.



## REPORT OF THE SUPERINTENDENT AND MEDICAL DIRECTOR.

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THE BOSTON CITY HOSPITAL, January 2, 1953.

*To the Trustees.*

GENTLEMEN:

I present herewith the annual report of the Hospital Department for the year 1952.

The finances of the Hospital and its various departments are shown in the following tables:



**TABLE NO. 1.**  
**Disbursements According to Various Subdivisions.**

	Hospital Proper.	Out-Patient Department.	Pathological Laboratory.	Thorndike Laboratory.	X-Ray and Photographic Department.	Department of Physical Therapeutics.	Department of Immunology.	Biochemical Laboratories.	Department of Surgical Research.	Department of Dentistry, Oral Surgery.	Department of Inhalational Therapy.	Department of Social Work.	Settlement Account.	South Department.	East Boston Relief Station.	Total.
Subsistence supplies.....	\$1,063,083 64													\$83,372 95	\$215 99	\$1,146,672 58
Fuel.....	119,141 45	\$6,241 06	\$8,321 37	\$3,536 59	\$1,040 20									24,964 22	2,032 07	165,276 96
Medical supplies.....	616,174 21	30,564 71	22,277 48	23,295 23	134,609 96	\$94 01	\$20 22	\$16,905 28	\$849 32	\$9,870 36	\$2,767 89			12,876 49	2,064 46	872,369 62
Salaries and labor.....	5,682,417 06	312,093 25	166,509 59	119,076 93	281,485 63	36,036 81	7,592 43	206,055 65	17,589 54	14,411 78		\$139,545 45	\$7,890 15	531,611 08	90,089 60	7,612,404 95
Buildings, repair.....	212,988 56	1,353 52	1,414 77	920 91	339 47	3 76		46 63						708 63	7,292 37	225,068 62
Grounds.....	1,178 30													131 89		1,310 19
Light and power.....	102,998 51	538 01	2,043 29	1,970 79	1,919 17	589 71	05	243 30	4 32	14 00	76 85			2,725 26	2,195 93	115,319 19
Soap and cleansing materials.....	20,720 64	451 20	521 76	75 67	82 83	4 11	5 12	214 85	33 11	22 15				2,455 96	186 96	24,774 36
Furniture, furnishings and fixtures.....	149,028 37	4,228 01	3,095 45	2,214 78	1,039 61	69 59	10 35	899 16	291 93	520 95	38 04	846 60	180 76	11,892 73	375 63	174,731 96
Beds and bedding.....	55,071 72	565 10	47 55	84 01	1,049 26	61 84		98 84	36 73	69 04				3,548 03	91 70	60,723 82
Dry goods, uniforms and clothing.....	74,104 11	139 98	440 95	485 41	325 00	15 55		218 39	81 50	144 61				5,363 91	83 57	81,403 01
Stationery, printing, postage and advertising.....	42,334 69	6,106 89	2,653 79	3,753 43	3,995 40	46 96	10 11	6,217 25	246 51	388 29	166 36	2,041 37	1,656 65	2,088 55	512 11	72,218 36
Transportation, cartage and freight.....	1,863 73	6 67	8 07	4 81								733 50		30 00	41 25	2,688 03
Telephone and telegraph.....	34,504 59	6,469 61	539 13	1,617 40	1,078 27			539 13				7,547 88	1,617 40	24,690 04	587 68	79,191 13
Laundry repairs and supplies.....	52,739 76	1,255 71	627 85	627 85	1,255 71	313 93		627 85	313 93					7,647 02	627 85	66,037 46
Garage and ambulance: General supplies.....	15,259 66													527 14	562 81	16,349 61
Animals and their maintenance.....			7,913 75	1,706 12					204 00							9,823 87
School of Nursing, including Nurses' Homes: General supplies, medical supplies.....	41,453 67	1,379 58												3,245 25		46,078 50
Medical library.....	824 47															824 47
Clinical records: General expenses.....	5,137 00	1,430 75												111 25	157 25	6,836 25
Incidentals.....	37,309 32	26 20														37,335 52
Fenwal Laboratory: General and medical expenses....	19,908 62															19,908 62
Blood Laboratory: General and medical expenses.....	7,827 84															7,827 84
Spinal Fluid Laboratory: General and medical expenses	172 78															172 78
Rh Blood Laboratory.....	239 64															239 64
Anti-Coagulant Laboratory.....	48 94															48 94
<b>Totals.....</b>	<b>\$8,356,531 28</b>	<b>\$372,850 25</b>	<b>\$216,414 80</b>	<b>\$159,369 93</b>	<b>\$428,220 51</b>	<b>\$37,236 27</b>	<b>\$7,638 28</b>	<b>\$232,066 33</b>	<b>\$19,650 89</b>	<b>\$25,441 18</b>	<b>\$3,049 14</b>	<b>\$150,714 80</b>	<b>\$11,344 96</b>	<b>\$717,990 43</b>	<b>\$107,117 23</b>	<b>\$10,845,636 28</b>
Adjustments:																
(A) Pathological Laboratory.....	89% 192,609 17	7% 15,149 04												4% 8,656 59		
(B) Thorndike Memorial Laboratory.....	100% 159,369 93															
(C) X-Ray and Photographic Department.....	54% 231,239 08	45% 192,699 23												1% 4,282 20		
(D) Department of Physical Therapeutics.....	40% 14,894 51	60% 22,341 76														
(E) Department of Immunology.....	1% 76 38	99% 7,561 90														
(F) Biochemical Laboratories.....	87% 201,897 71	12% 27,847 96												1% 2,320 66		
(G) Department of Surgical Research.....	50% 9,825 44	50% 9,825 45														
(H) Department of Dentistry, Oral Surgery.....	4% 1,017 65	95% 24,169 12												1% 254 41		
(I) Department of Inhalational Therapy.....	100% 3,049 14															
(J) Department of Social Work.....	68% 102,486 06	31% 46,721 59												1% 1,507 15		
(K) Settlement Account.....	96% 10,891 16													4% 453 80		
<b>Totals.....</b>	<b>\$9,283,887 51</b>	<b>\$719,166 30</b>												<b>\$735,465 24</b>	<b>\$107,117 23</b>	<b>\$10,845,636 28</b>
Charged from Hospital on account of board of employees:																
East Boston Relief Station.....	—7,358 85														+7,358 85	
Total operating expenses.....	\$9,267,687 36	\$728,007 60												\$735,465 24	\$114,476 08	\$10,845,636 28
Deduct permanent improvements and extraordinary expenditures.....	—324,817 21													—8,990 09	—7,970 42	—341,777 72
Deduct increase in stock on hand more than January 1, 1952.....	\$8,942,870 15	\$728,007 60												\$726,475 15	\$106,505 66	\$10,503,858 56
Add decrease in stock on hand less than January 1, 1952.....	+22,334 00	+743 00												+2,486 00		+25,563 00
Amount properly chargeable to maintenance.....	\$8,965,204 15	\$728,750 60												\$728,961 15	\$106,478 66	\$10,529,394 56
Cost per day ward patient.....	\$20 15													\$19 01		
Cost per visit of out-patients.....		\$2 67													\$6 09	

The total cost of subsistence supplies was \$1,149,105.12; \$2,432.54 of this being cost of food for animals (used for experimentation) in Pathological, Thorndike, Surgical Research and Neurological Laboratories.



## THE BOSTON CITY HOSPITAL.

## PER CAPITA COSTS, YEAR 1952.

	Per Visit.	Per Day.	Per Week.
<b>Hospital Proper:</b>			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures).....		\$20 15	\$141 02
Per person for uncooked food supplies.....		77	5 37
Per Out-Patient Building, per visit.....	\$2 67		
<b>South Department:</b>			
Per patient.....		19 01	133 06
Per person for uncooked food supplies.....		1 12	7 81
<b>Hospital Proper and South Department, together:</b>			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures).....		20 06	140 42
<b>East Boston Relief Station:</b>			
Per Out-Patient visit.....	6 09		
<b>Sanatorium Division:</b>			
Per patient.....		11 57	80 99
Per person for uncooked food supplies.....		1 34	9 38
<b>All departments, except Sanatorium Division:</b>			
Per person for uncooked food supplies.....		78	5 47

TABLE NO. 2. BOSTON CITY HOSPITAL. GENERAL DIVISION.  
EXPENDITURES IN ACCORDANCE WITH THE UNIFORM SYSTEM OF HOSPITAL ACCOUNTING.

1952 PARTICULARS.	MAIN HOSPITAL.		OUT-PATIENT DEPARTMENT.		EAST BOSTON RELIEF STATION.		Total Expenditures.	Total Expenditures.
	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.		
Administration:								
Salaries.....	\$494,714 67		\$118,453 80		\$21,488 36			
Expenses.....	108,866 12	\$603,580 79	14,007 25	\$132,461 05	1,257 04	\$22,745 40		\$758,787 24
PROFESSIONAL CARE OF PATIENTS.								
Physicians:								
Salaries.....		396,026 04					\$396,026 04	
Superintendents of Nurses and Assistants:								
Salaries.....		160,270 31		8,955 59		4,617 73	173,843 63	
Graduate Nurses:								
Salaries.....		1,219,800 40		79,208 32		13,440 48	1,312,449 20	
Undergraduate Nurses:								
Salaries.....		50,856 20					50,856 20	
Male Nurses:								
Salaries.....		44,975 72					44,975 72	
Ward Employees:								
Salaries.....		1,566,398 25		27,045 45		7,274 47	1,600,718 17	
Apothecaries and Assistants:								
Salaries.....		28,016 65		3,077 31		307 73	31,401 69	
Medical and Surgical Supplies:								
Expenses.....		629,050 70		30,564 71		2,064 46	661,679 87	
X-Ray and Photographic Department:								
Salaries.....	55%		45%					
Expenses.....	\$154,817 10		\$126,668 53					
	80,704 18		66,030 70					
		235,521 28		192,699 23			428,220 51	
Pathological Laboratory:								
Salaries.....	93%		7%					
Expenses.....	\$154,853 92		\$11,655 67					
	46,411 84	201,265 76	3,493 37	15,149 04			216,414 80	



Thorndike Memorial Laboratory:	100%	159,369 93				159,369 93
Salaries.....	\$119,076 93	.....				.....
Expenses.....	40,293 00	.....				.....
Biochemical Laboratories:						
Salaries.....	88%	.....	12%			
Expenses.....	\$181,328 97	.....	\$24,726 68			
	22,889 40	.....	3,121 28			
Surgical Research Laboratory:						
Salaries.....	50%	204,218 37	50%		27,847 96	232,066 33
Expenses.....	\$8,794 77	.....	\$8,794 77			
	1,030 67	.....	1,030 68			
Department of Immunology:						
Salaries.....	1%	9,825 44	99%		9,825 45	19,650 89
Expenses.....	\$75 92	.....	\$7,516 51			
	46	.....	45 39			
Department of Physical Therapy:						
Salaries.....	40%	76 38	60%		7,561 90	7,638 28
Expenses.....	\$14,414 72	.....	\$21,622 09			
	479 79	.....	719 67			
Department of Oral Surgery:						
Salaries.....	5%	14,894 51	95%		22,341 76	37,236 27
Expenses.....	\$720 59	.....	\$13,691 19			
	551 47	.....	10,477 93			
Department of Social Service:						
Salaries.....	69%	1,272 06	31%		24,169 12	25,441 18
Expenses.....	\$96,286 36	.....	\$43,259 09			
	7,706 85	.....	3,462 50			
Settlement:						
Salaries.....	100%	103,993 21			46,721 59	150,714 80
Expenses.....	\$7,890 15	.....				
	3,454 81	.....				
Inhalation Therapy:						
Expenses.....	100%	11,344 96				11,344 96
Fenwal Laboratory:						
Expenses.....		3,049 14				3,049 14
Blood Bank:						
Expenses.....		19,908 62				19,908 62
Spinal Fluid Laboratory:						
Expenses.....		7,827 84				7,827 84
Rh Blood Laboratory:						
Expenses.....		172 78				172 78
Anti-Coagulant Laboratory:						
Expenses.....		239 64				239 64
		48 94				48 94
						5,591,295 43

TABLE NO. 2.—Concluded.

1952	PARTICULARS.	MAIN HOSPITAL.		OUT-PATIENT DEPARTMENT.		EAST BOSTON RELIEF STATION.		Total Expenditures.	Total Expenditures.
		Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.	Expenditures, Salaries and Expenses.	Total.		
	DEPARTMENT EXPENSES.								
	Ambulance:								
	Salaries.....	\$132,228 79	.....	.....	.....	\$20,064 92	.....		
	Expenses.....	15,786 80	\$148,015 59	.....	.....	562 81	\$20,627 73	\$168,643 32	
	Training School:								
	Salaries.....	\$36,686 43	.....	\$1,212 24	.....	.....	.....		
	Expenses.....	44,698 92	81,385 35	1,735 99	\$2,948 23	.....	.....	84,333 58	
	Housekeeping:								
	Salaries.....	\$593,588 21	.....	\$51,130 02	.....	\$6,336 89	.....		
	Expenses.....	23,611 43	617,199 64	181 43	51,312 05	186 96	6,523 85	675,035 54	
	Equipment:								
	Expenses.....	.....	298,574 07	.....	4,846 45	.....	550 90	303,971 42	
	Steward's Department:								
	Salaries.....	\$27,691 90	.....	.....	275 09	\$550 17	.....		
	Expenses.....	1,146,456 59	1,174,148 49	.....	.....	215 99	766 16	1,175,189 74	
	Kitchen and Dining Room:								
	Salaries.....	.....	698,056 69	.....	.....	.....	4,533 62	702,590 31	
	Laundry:								
	Salaries.....	\$276,388 62	.....	\$6,784 69	.....	\$226 16	.....		
	Expenses.....	60,386 78	336,775 40	1,255 71	8,040 40	627 85	854 01	345,669 81	
	Heat, Light and Power:								
	Salaries.....	\$180,219 76	.....	\$8,146 61	.....	\$11,147 07	.....		
	Expenses.....	249,829 44	430,049 20	6,779 07	14,925 68	4,228 00	15,375 07	460,349 95	\$3,915,783 67

## BUILDINGS AND GROUNDS.

Buildings:	\$292,877 49	\$7,803 53	.....	\$102 00	7,394 37	\$523,126 10
Salaries.....	213,697 19	1,353 52	.....	7,292 37	.....	.....
Expenses.....	.....	506,574 68	9,157 05	.....	.....	16,542 20
Grounds:	\$15,232 01	.....	.....	.....	41 25	.....
Salaries.....	1,310 19	.....	.....	.....	.....	.....
Expenses.....	.....	16,542 20	.....	.....	.....	.....
Miscellaneous:	.....	40,027 52	32 87	.....	.....	40,101 64
Expenses.....	.....	.....	.....	.....	.....	.....
Total, all departments.....	.....	\$10,019,352 75	\$719,106 30	.....	\$107,117 23	\$10,845,636 28
Deduct board of employees.....	.....	—16,200 15	+8,841 30	.....	+7,358 85	—16,200 15
Add board of employees.....	.....	.....	.....	.....	.....	+16,200 15
Total operating expenses.....	.....	\$10,003,152 60	\$728,007 60	.....	\$114,476 08	\$10,845,636 28
Deduct for permanent improvement and extraordinary expenditures.....	.....	—333,807 30	.....	.....	—7,970 42	—341,777 72
Net operating expenditures.....	.....	\$9,669,345 30	\$728,007 60	.....	\$106,505 66	\$10,503,858 56
Deduct increase on stock on hand more than January 1, 1952.....	.....	.....	.....	.....	—27 00	—27 00
Add decrease in stock on hand less than January 1, 1952.....	.....	+24,820 00	+743 00	.....	.....	+25,563 00
Amount properly chargeable to maintenance from regular Hospital appropriation.....	.....	\$9,694,165 30	\$728,750 60	.....	\$106,478 66	\$10,529,394 56
Total patients' days treatment.....	445,026 (Main) 38,356 (South)	.....	.....	.....	.....	.....
Cost per day per ward patient.....	.....	\$20 15 (Main) \$19 01 (South)	.....	.....	.....	.....
Total visits of out-patients.....	.....	272,860	.....	17,470	.....	.....
Cost per visit per out-patient.....	.....	.....	\$2 67	.....	\$6 09	.....

TABLE NO. 3.

## REVENUE FROM ALL SOURCES RECEIVED DURING THE YEAR 1952.

	Hospital Proper.	South Department.	All Departments.	Total.	Grand Total.
Revenue Account of Maintenance:					
Interest on trust funds.....	\$2,268 34	.....	.....	.....	\$2,268 34
Sundry Revenue:					
Income from paying patients collected by Hospital:					
From ward and private room patients.....	2,084,480 27	\$61,909 18	\$7,077 06	\$2,153,466 51	
From out-patients.....	69,842 72	.....	.....	69,842 72	
Received by City Collector for contagious cases.....	7,343 00	10,733 00	.....	18,076 00	
Sale of old material.....	464 78	.....	.....	.....	2,241,385 23
Sale of bones and trimmings.....	433 27	40 69	.....	.....	464 78
Commission on automatic telephones.....	871 04	.....	.....	.....	473 96
Refunds.....	499 24	.....	.....	.....	871 04
Payroll tailings.....	133 34	.....	.....	.....	499 24
Miscellaneous.....	2,033 00	.....	.....	.....	133 34
Central Directory for Nurses. (Share in maintaining direct line between Hospital and Central Directory.).....	84 00	.....	.....	.....	2,033 00
Federal Grant—Courses in education and training for veteran trainees at this Hospital.....	.....	.....	3,607 00	.....	84 00
Federal Grant—Tuberculosis control.....	.....	.....	.....	.....	3,607 00
Federal Grant—Heart program.....	.....	.....	2,900 80	.....	2,900 80
Totals.....	\$2,168,453 00	\$72,682 87	\$17,104 86	.....	3,520 00
				.....	\$2,258,240 73



## HOSPITAL PROPER.

## PRINCIPAL STATISTICS FOR THE YEAR 1952.

Patients remaining in the Hospital Proper, December 31, 1951 . . . . .	1,205
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*Admitted During the Year 1952.*

Medical . . . . .	11,748	
Surgical . . . . .	9,792	
Orthopedic . . . . .	1,160	
Urological . . . . .	411	
Thoracic Surgery . . . . .	173	
Gynecological . . . . .	1,913	
Obstetrical . . . . .	3,255	
Pediatric . . . . .	5,185	
Ophthalmic . . . . .	525	
Aural and Laryngological . . . . .	2,789	
Neurological . . . . .	126	
Neurosurgical . . . . .	234	
Dermatological . . . . .	123	
Dental . . . . .	222	
	<hr/>	37,656
Treated during the year . . . . .		38,861
Discharged during the year . . . . .	34,918	
Died during the year . . . . .	2,787	
	<hr/>	37,705

Patients remaining in the Hospital Proper, December 31, 1952 . . . . .	1,156
Births during the year . . . . .	2,920
Deaths during the year . . . . .	2,787
Deaths within 48 hours of admission . . . . .	1,037
Maximum number of patients at any one time . . . . .	1,364
Minimum number of patients at any one time . . . . .	946
Daily average of patients . . . . .	1,216
Average number of days' stay of patients . . . . .	11.45
Weeks' treatment given in hospital . . . . .	63,575
Days' treatment given in hospital . . . . .	445,026
Out-patients treated during the year* . . . . .	393,275
Visits made by out-patients during the year* . . . . .	83,537

\* Includes patients treated in accident room, oral surgery, X-ray and plaster room, as well as those treated in Out-Patient Department Building.

## SOUTH DEPARTMENT.

## PRINCIPAL STATISTICS FOR THE YEAR 1952.

	Contagion Wards Only.	Tuberculosis Wards Only.	Total All Wards.
Number of patients remaining in the South Department, December 31, 1951.....	59	48	107
Admitted from January 1, 1952, through December 31, 1952.....	958	481	1,439
Treated during the year.....	1,017	529	1,546
Discharged during the year.....	Con- tagion 972	Tbc. 419	Total 1,391
Died during the year.....	7	50	57
Number of patients remaining December 31, 1952.....	38	60	98
Transferred from Contagious to Tuberculosis service.....	—1	+1	0
Number of patients remaining December 31, 1952, after transfer.....	37	61	98
Maximum number of patients at any one time.....	76	79	137
Minimum number of patients at any one time.....	15	48	74
Daily average of patients.....	42.12	62.68	104.80
Average number of days' stay of patients.....	15.16	43.37	24.81
Number of days' treatment given patients.....	15,416	22,940	38,356
Number of weeks' treatment given patients.....	2,202	3,277	5,479
Number of patients admitted over 15 years of age.....	96	480	576
Average age of patients.....	7.24	50.63	21.74
Number of deaths within 48 hours of admission:	4	8	12
Within 24 hours.....	Con- tagion 2	Tbc. 5	Total 7
Within 48 hours.....	2	3	5
Percentage of deaths to discharges.....	0.72	10.66	3.94
Death rate from all diseases.....	0.69	9.45	3.69
Death rate from all diseases, deducting deaths within 24 hours of admission.....	0.49	8.51	3.23
Number of applicants examined for admission.....	2,319	482	2,801
Number of applicants rejected.....	1,361	1	1,362
Number of births during the year.....	3	0	3

## EAST BOSTON RELIEF STATION.

## PRINCIPAL STATISTICS FOR THE YEAR 1952.

Number of out-patients treated:									
Medical	.	.	.	.	.	.	.	581	
Surgical	.	.	.	.	.	.	.	3,130	
									3,711
Number of visits of out-patients:									
Medical	.	.	.	.	.	.	.	2,797	
Surgical	.	.	.	.	.	.	.	14,673	
									17,470
Number of male patient visits in Out-Patient	.	.	.	.	.	.	.	.	11,496
Number of female patient visits in Out-Patient	.	.	.	.	.	.	.	.	5,974
Maximum number of out-patients treated in any one day	.	.	.	.	.	.	.	.	91
Minimum number of out-patients treated in any one day	.	.	.	.	.	.	.	.	7
Number of deaths	.	.	.	.	.	.	.	.	14
Number of ambulance trips to the Boston City Hospital	.	.	.	.	.	.	.	.	1,181
Number of miscellaneous ambulance trips	.	.	.	.	.	.	.	.	17
Number of "no case" trips	.	.	.	.	.	.	.	.	43
Total number of ambulance trips	.	.	.	.	.	.	.	.	1,420
Total number of patients carried in ambulance	.	.	.	.	.	.	.	.	1,183
Number of out-patients transferred to the Boston City Hospital by ambulance	.	.	.	.	.	.	.	.	455
Number of accident cases brought in by police ambulance	.	.	.	.	.	.	.	.	703
Number of accident cases brought in by private cars	.	.	.	.	.	.	.	.	966
Total number of accident cases	.	.	.	.	.	.	.	.	1,659
Total number of alcoholics	.	.	.	.	.	.	.	.	147

Respectfully submitted,

JAMES W. MANARY, M.D.,  
*Superintendent and Medical Director.*

# ANNUAL REPORT OF THE HOSPITAL DEPARTMENT — SANATORIUM DIVISION.

BOSTON, January 2, 1953.

HON. JOHN B. HYNES,  
*Mayor of Boston.*

DEAR SIR:

The report of the Hospital Department, Sanatorium Division, of the year ending December 31, 1952, is respectfully submitted herewith:

## PRINCIPAL STATISTICS FOR THE YEAR.

Number of patients remaining in Sanatorium	
Division January 1, 1952 . . . . .	521
Admitted during the year 1952 . . . . .	501
Minimal . . . . .	60
Moderately advanced . . . . .	162
Far advanced . . . . .	266
Tuberculosis suspect . . . . .	13
Treated during the year . . . . .	1,022
Discharged during the year . . . . .	492
Inactive and arrested . . . . .	203
Improved . . . . .	113
Progressive . . . . .	87
Nontubercular . . . . .	5
Died . . . . .	83
No diagnosis made . . . . .	1
Number of patients remaining December 31, 1952 . . . . .	530
Maximum number of patients at any one time	559
Minimum number of patients at any one time	507
Daily average number of patients . . . . .	537
Average number of days' stay of patients . . . . .	375
Number of days' treatment given patients . . . . .	196,705
Number of weeks' treatment given patients . . . . .	28,101
Rate of mortality . . . . .	17%
Number of patients admitted over 15 years of age . . . . .	501
Number of beds . . . . .	590
Patient and employee days . . . . .	310,553
Total operating expenses . . . . .	\$2,349,863 69
Amount properly chargeable to maintenance . . . . .	\$2,275,795 58
Paid into city treasury, revenue from all sources . . . . .	\$173,870 02
Net cost of Sanatorium to city . . . . .	\$2,174,204 24
Per capita cost per patient per day . . . . .	\$11 57
Per capita cost per person per day for uncooked food supplies . . . . .	\$1 34

## FINANCIAL TABLES.

## RECEIPTS AND EXPENDITURES FOR 1952.

*Regular Appropriation.*

Carried forward from 1951 appropriation . . . . .	\$67,760 48
City appropriation . . . . .	2,355,665 00
Transferred from other departments . . . . .	65,000 00
	<hr/>
Net appropriation . . . . .	\$2,488,425 48
Transferred to Special Appropriation . . . . .	15,000 00
Returned to City Treasury . . . . .	114,244 28
Carried forward to 1953 appropriation . . . . .	58,317 09
	<hr/>
Total appropriation expenditures . . . . .	<u>\$2,300,864 11</u>

*Special Appropriations for Installations, Alterations and Repairs.*

Carried forward from 1951 appropriation . . . . .	\$49,895 42
1952 appropriation . . . . .	50,000 00
Transferred from regular appropriation . . . . .	15,000 00
	<hr/>
Net appropriation . . . . .	\$114,895 42
Carried forward to 1953 appropriation . . . . .	65,895 84
	<hr/>
Total special appropriation expenditures . . . . .	<u>\$48,999 58</u>

## SANATORIUM DIVISION.

TABLE NO. 1.

Disbursements According to Various Subdivisions, 1952.

	Cost.	Total.
Subsistence supplies.....	\$416,432 37	
Fuel.....	51,132 05	
Medical supplies.....	80,355 43	
Salaries and labor.....	1,565,093 57	
Food survey.....	3,333 32	
Building supplies and repairs.....	146,348 90	
Grounds.....	46 28	
Electrical appliances.....	2,982 14	
Electric lighting, power, and gas.....	18,313 90	
Kerosene and matches.....	13 55	
Soap and cleansing stuffs.....	2,949 46	
Furniture, furnishings, and fixtures.....	29,779 98	
Beds and bedding.....	8,730 73	
Dry goods, uniforms, clothing for patients.....	3,096 43	
Stationery, printing, postage, and advertising.....	2,887 35	
Transportation, cartage, and freight.....	98 17	
Telephone, telegraph, and messenger.....	4,069 32	
Laundry, repairs, supplies, etc.....	4,498 40	
Garage and ambulance — general supplies.....	1,481 86	
Entertainment.....	416 00	
Medical library.....	14 12	
Subscriptions.....	168 50	
Occupational therapy.....	5,062 28	
Housecleaning.....	1,605 72	
Loose leaf records — general expense.....	923 86	
Insurance and bonds.....	30 00	
Total operating expenses.....		\$2,349,863 69
Deduct for permanent improvements and extraordinary expenses.....		72,278 68
Net total.....		\$2,277,585 01
Deduct increase in stock on hand more than January 1, 1952.....		1,789 43
Amount properly chargeable to maintenance.....		\$2,275,795 58
Cost per patient per day.....		\$11 57



## SANATORIUM DIVISION.

TABLE NO. 2.

Expenditures in Accordance with the Uniform System of Hospital Accounting.

	Expenditures, Salaries and Expenses.	Total.	Total.
<b>ADMINISTRATION.</b>			
Salaries.....	\$58,098 17		
Expenses.....	8,646 68	\$66,744 85	\$66,744 85
<b>PROFESSIONAL CARE OF PATIENTS.</b>			
<b>Physicians:</b>			
Salaries.....		44,559 38	
<b>Superintendent of Nurses:</b>			
Salary.....		4,517 07	
<b>Supervisors of Nurses:</b>			
Salaries.....		19,613 88	
<b>Head Nurses:</b>			
Salaries.....		48,995 40	
<b>Nurses:</b>			
Salaries.....		253,754 64	
<b>Surgical Nurses:</b>			
Salaries.....		11,303 71	
<b>Male Nurses:</b>			
Salaries.....		45,978 20	
<b>Medical Workers:</b>			
Salaries.....		271,281 62	
<b>Ophthalmologist:</b>			
Salary.....		2,964 00	
<b>Drug Room:</b>			
Salaries.....		9,137 89	
<b>Supervisors:</b>			
Salaries.....		10,552 15	
<b>Medical and Surgical:</b>			
Expenses.....		59,459 56	
<b>X-Ray and Physiotherapy:</b>			
Salaries.....	\$12,965 96		
Expenses.....	18,289 98	31,255 94	
<i>Carried forward</i> .....		\$813,373 44	\$66,744 85

## SANATORIUM DIVISION.

TABLE NO. 2.—Continued.

	Expenditures, Salaries and Expenses.	Total.	Total.
<i>Brought forward</i> .....		\$813,373 44	\$66,744 85
Laboratory Department:			
Salaries.....	\$12,208 23		
Expenses.....	2,392 32	14,600 55	
Surgical Assistants:			
Salaries.....		8,230 68	
Dental Department:			
Salaries.....	\$6,365 22		
Expenses.....	213 57	6,578 79	
Social Service Department:			
Salaries.....	\$10,472 20		
Expenses.....	26 65	10,498 85	
Laryngologist:			
Salary.....		2,363 09	
Care of Patients:			
Expenses.....		595 50	
Clinical Department:			
Salaries.....	\$10,506 99		
Expenses.....	923 86	11,430 85	
Religious Services:			
Salaries.....	\$7,432 24		
Expenses.....	93 12	7,525 36	
Occupational Therapy Department:			
Salaries.....	\$10,632 52		
Expenses.....	5,062 28	15,694 80	
Medical Library:			
Expenses.....		14 12	890,906 03
DEPARTMENT EXPENSES.			
Ambulance:			
Salaries.....	\$7,302 80		
Expenses.....	640 81	7,943 61	
Housekeeping Department:			
Salaries.....	\$172,176 47		
Expenses.....	43,978 21	216,154 68	
<i>Carried forward</i> .....		\$224,098 29	\$957,650 88



## SANATORIUM DIVISION.

TABLE NO. 2.—Concluded.

	Expenditures, Salaries and Expenses.	Total.	Total.
<i>Brought forward</i> .....		\$224,098 29	\$957,650 88
Dietary Department:			
Salaries.....	\$321,962 72		
Expenses.....	419,765 69	741,728 41	
Laundry Department:			
Salaries.....	\$61,712 23		
Expenses.....	4,498 40	66,210 63	
Heat, Light and Power:			
Salaries.....	\$49,892 29		
Expenses.....	69,445 95	119,338 24	
Storeroom:			
Salaries.....	\$11,331 15		
Expenses.....	491 50	11,822 65	
BUILDINGS AND GROUNDS.			1,163,198 22
Buildings:			
Salaries.....	\$50,469 84		
Expenses.....	149,344 59	\$199,814 43	
Grounds:			
Salaries.....	\$28,312 83		
Expenses.....	887 33	29,200 16	
			229,014 59
Total operating expenses.....			\$2,349,863 69
Deduct for permanent improvements and extraordinary expenses.....			72,278 68
Net total operating expenses.....			\$2,277,585 01
Deduct difference in stock on hand more than January 1, 1952.....			1,789 43
Amount properly chargeable to maintenance.....			\$2,275,795 58
Total patients' days' treatment.....			196,705
Cost per day per patient.....			\$11 57

TABLE NO. 3

Revenue from All Sources for the Period of Twelve Months from  
January 1, 1952, to December 31, 1952.

Board of patients:	
Subsidy, Boston settled cases . . . . .	\$133,337 87
State cases . . . . .	24,686 00
Veterans' Administration . . . . .	5,467 00
Private cases . . . . .	4,292 50
Board of special nurses for patients . . . . .	1 00
Cafeteria sales . . . . .	255 47
Sale of:	
Bones, grease, chicken fat . . . . .	679 72
Junk, boxes, etc. . . . .	616 31
Garbage . . . . .	540 00
Commission on canteen machines . . . . .	39 09
Medical records and death certificates . . . . .	96 50
New England Telephone Company, commissions and refunds . . . . .	311 45
Occupational Therapy Department . . . . .	3,449 11
Miscellaneous . . . . .	98 00
<hr/>	
Total . . . . .	\$173,870 02

SUSAN H. LEEDS BEQUEST FUND.

Balance, January 1, 1952 . . . . .	\$1,233 58
Income . . . . .	387 40
<hr/>	
Total . . . . .	\$1,620 98
Total Expenditures . . . . .	370 57
<hr/>	
Balance, December 31, 1952 . . . . .	\$1,250 41

Respectfully submitted,

MARY MOORE BEATTY, M.D.,  
*Assistant Superintendent.*



